Appendix A

Net Zero, Environment and Transport Committee Performance Report Appendix A

Operations and Protective Services

Environmental Services

1. Customer – Environmental Services

| Performance Indicator | Q1 2023/24 | | Q2 2023/24 | | Q3 2023/24 | | 2023/24 Target |
|--|------------|--------|------------|--------|------------|--------|----------------|
| | Value | Status | Value | Status | Value | Status | |
| Total No. complaints received (stage 1 and 2) - Environment | 25 | | 39 | | 24 | | |
| % of complaints resolved within timescale (stage 1 and 2) - Environment | 92% | | 87.2% | | 54.2% | | 75% |
| % of complaints with at least one point upheld (stage 1 and 2) - Environment | 32% | | 23.1% | | 16.7% | | |
| Total No. of lessons learnt identified (stage 1 and 2) - Environment | 0 | | 0 | | 0 | | |

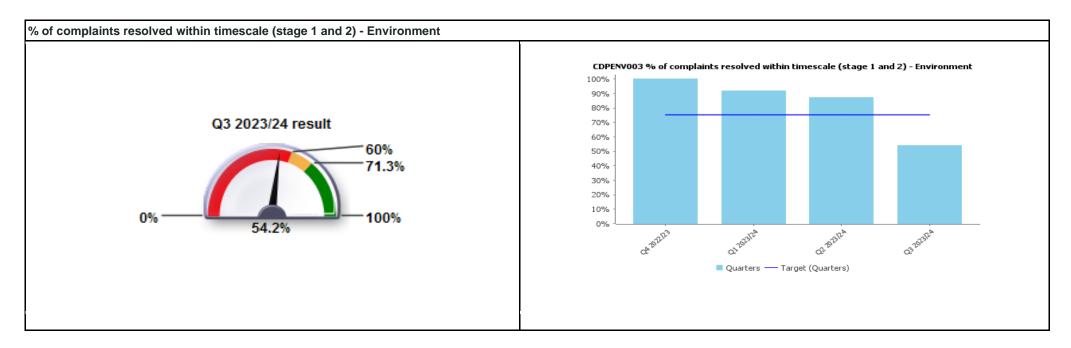
*Lessons learnt referred to throughout this Appendix are lasting actions taken/changes made to resolve an issue and to prevent future re-occurrence for example amending an existing procedure or revising training processes. When a complaint has been upheld, action would be taken in the form of an apology or staff discussion/advice, but these actions are not classified as lessons learnt.

| Performance Indicator | Q1 2023/24 | | Q2 2023/24 | | Q3 2023/24 | | 2023/24 |
|---|------------|--------|------------|--------|------------|--------|---------|
| | Value | Status | Value | Status | Value | Status | Target |
| Number of Partners / Community Groups with links to national campaigns - Green Thread | 152 | | 151 | | 184 | | |

| Performance Indicator | 2020/21 | | 2021/22 | | 2022/23 | | 2022/23 | |
|---|---------|--------|---------|----------|---------|----------|---------|--|
| | Value | Status | Value | Status | Value | Status | Target | |
| *% of adults satisfied with parks and open spaces | 88.6% | 0 | 89% | I | 87.3% | I | 87.3% | |
| *% of adults satisfied with street cleaning | 56% | | 58% | 0 | 59% | I | 58.3% | |

*Target reflects average national figure as reported in published LGBF data

Appendix A



Why is this important?

Complaint handling is a statutory requirement. Like all Local Authorities, we follow the Model Complaints Handling Procedure set out by the Scottish Public Services Ombudsman (SPSO). This includes the timescales for response which we aim to meet wherever possible. This SPI is most closely linked to the Prosperous People Theme within the Local Outcome Improvement Plan as the effective handling of complaints ensures that people are supported appropriately when and if necessary.

Benchmark Information:

A benchmarking exercise is undertaken on an ad hoc basis by the SPSO which compares each Scottish Local Authority's performance in complaint handling. No recent benchmarking exercises have taken place.

Target:

The target for this measure has been maintained at 75% for 2023/24.

This is what the data is saying:

During 2023/24 there have been an average of complaints 29 per quarter, with a similar amount (24) during Q3. However, with the exception of Q3, for the rest of the year performance has been excellent and well above the target set, 92% in Q1 and 87.2% during Q2. This was also the case for Q4 of 2022/23 with the percentage of complaints resolved within timescale performance sitting at 100%.

This is the trend:

As stated above, with the exception of Q3 performance since the start of the calendar year has been substantially above the target set. We do not, however, view this downturn as the start of a continuing trend, due to the perceived cause being lack of available to deal with the complaints received, due to absence.

This is the impact:

Some of the consequences of this performance are:

An inconsistent customer experience

Some customers are experiencing a longer wait than originally advised, potentially resulting in poorer customer satisfaction levels.

These are the next steps we are taking for improvement:

Environmental Services has a very good track record of dealing with and responding to complaints in a timely and appropriate manner. There are occasions when the complexity of the complaint or staff capacity to deal with the complaint can lead to delays. This was the case in quarter 3 and this led to 11 complaint responses being delayed longer than the 5 day target. 7 of these were responded to within 8 days. The service currently has no complaints outstanding. The team has been reminded of the tight turnaround for 1st stage complaints and the service will continue to strive to meet the target set,

| Responsible officer: | Last Updated: |
|----------------------|---------------|
| Steven Shaw | Q3 2023/24 |

1. Processes - Environmental Services

| Performance Indicator | Nov 2023 | | Dec 2023 | | Jan 2024 | | 2023/24 |
|--|----------|--------|----------|--------|----------|--------|---------|
| | Value | Status | Value | Status | Value | Status | Target |
| % Streets free from litter and refuse (in line with Keep Scotland Beautiful LEAMS standards) | 89.8% | 75% | | | | | |
| Open spaces satisfactorily maintained (in line with APSE national benchmarking LAMS standards) | | 75% | | | | | |
| Number of Complaints upheld by Inspector of Crematoria | 0 0 0 0 | | | | | Ø | 0 |

| Desfermente la discisa | Nov 2023 | | Dec 2023 | | Jan 2024 | | 2023/24 | |
|--|----------|--------|----------|--------|----------|--------|---------|--|
| Performance Indicator | Value | Status | Value | Status | Value | Status | Target | |
| % Outdoor play areas visited, inspected, and maintained to national standards on a fortnightly basis | 100% | 0 | 100% | 0 | 100% | 0 | 100% | |
| % Water safety equipment inspected within timescale | 98.6% | 0 | 98.6% | ø | 98.3% | 0 | 100% | |
| Performance Indicator | 2020/21 | | 2021/22 | | 2022/23 | | 2022/23 | |
| | Value | Status | Value | Status | Value | Status | Target | |
| *Street cleanliness score | 93.7 | | 89.5 | | 89.5 | | 90.6 | |

*Target reflects average national figure as reported in published LGBF data

2. Staff - Environmental Services

| Performance Indicator | Q1 2023/24 | | Q2 2023/24 | | Q3 2023/24 | | 2023/24 |
|--|------------|--------|------------|--------|------------|--------|---------|
| | Value | Status | Value | Status | Value | Status | Target |
| Accidents - Reportable - Employees (No in Quarter - Environment) | 1 | | 1 | | 0 | | |
| Accidents - Non-Reportable - Employees (No in Quarter - Environment) | 4 | | 1 | | 0 | | |

| Performance Indicator | Nov 2023 | | Dec 2023 | | Jan 2024 | | 2023/24 | |
|--|----------|--------|----------|--------|----------|--------|---------|--|
| | Value | Status | Value | Status | Value | Status | Target | |
| Sickness Absence - Average Number of Days Lost - Environmental | 15.3 | • | 15.3 | • | 15.2 | • | 10 | |
| Establishment actual FTE | 319.18 | | 314.83 | | 313.02 | | | |

^{*} We are aware that the reported performance of the 12-month rolling average for working days lost due to sickness absence per FTE throughout this report, is not fully accurate due to current system constraints relating to the calculation of FTE and variable working patterns for some staff. In some cases, the actual absence rate is lower than the reported figure. This does not impact on attendance management for staff and their respective managers. Officers are currently working internally on data quality issues and with the vendor to resolve this anomaly.

3. Finance & Controls - Environmental Services

| Performance Indicator | Nov 2023 | | Dec 2023 | | Jan 2024 | | 2023/24 |
|-------------------------------------|----------|--------|----------|--------|----------|--------|---------|
| | Value | Status | Value | Status | Value | Status | Target |
| Staff Costs - % Spend to Date (FYB) | 68.1%% | Ø | 82.5% | | 84.9% | | 100% |

Fleet and Transport

1. Customer – Fleet and Transport

| Performance Indicator | Q1 2023/2 | Q1 2023/24 | | Q2 2023/24 | | 1 | 2023/24 |
|--|-----------|------------|-------|------------|-------|--------|---------|
| Performance indicator | Value | Status | Value | Status | Value | Status | Target |
| Total No. complaints received (stage 1 and 2) - Fleet | 1 | | 0 | | 0 | | |
| % of complaints resolved within timescale (stage 1 and 2) - Fleet | 100% | 0 | | 75% | | | |
| % of complaints with at least one point upheld (stage 1 and 2) - Fleet | 0% | | | | | | |
| Total No. of lessons learnt identified (stage 1 and 2) - Fleet | 0 | | 1 | | | | |

2. Processes – Fleet and Transport

| Performance Indicator | Q1 2023/24 | | Q2 2023/24 | | Q3 2023/24 | | 2023/24 | |
|---|------------|----------|------------|--------|------------|---------|---------|--|
| Performance indicator | Value | Status | Value | Status | Value | Status | Target | |
| % HGV's achieving first time MOT pass | 93.3% | I | 100% | | 100% | | 95% | |
| % Light Vehicles achieving first time MOT pass | 98.9% | | 93% | | 93.8% | | 93% | |
| % of Council fleet - alternative powered vehicles | 13.1% | | 12.3% | | 14% | | | |
| % of Council fleet lower emission vehicles (YTD) | 91% | | 91.4% | | 93.9% | | 100% | |

3. Staff – Fleet and Transport

| Performance Indicator | Q1 2023/24 | | Q2 2023/24 | | Q3 2023/24 | | 2023/24 |
|--|------------|--------|------------|--------|------------|--------|---------|
| | Value | Status | Value | Status | Value | Status | Target |
| Accidents - Reportable - Employees (No in Quarter - Fleet) | 1 | | 0 | | 0 | | |
| Accidents - Non-Reportable - Employees (No in Quarter - Fleet) | 0 | | 1 | | 0 | | |

| Performance Indicator | Nov 2023 | | Dec 2023 | | Jan 2024 | | 2023/24 | |
|--|----------|----------|----------|----------|----------|--------|---------|--|
| | Value | Status | Value | Status | Value | Status | Target | |
| Sickness Absence - Average Number of Days Lost - Fleet | 8.8 | I | 9.1 | I | 8.3 | 0 | 10 | |
| Establishment actual FTE | 35.86 | | 35.77 | | 35 | | | |

4. Finance & Controls – Fleet and Transport

| Performance Indicator | Nov 2023 | | Dec 2023 | | Jan 2024 | 2023/24 | |
|-------------------------------------|----------|--------|----------|----------|----------|---------|--------|
| | Value | Status | Value | Status | Value | Status | Target |
| Staff Costs - % Spend to Date (FYB) | 58.7% | Ø | 70.1% | I | 74.3% | Ø | 100% |

| Performance Indicator | Q1 2023/24 | | Q2 2023/24 | | Q3 2023/24 | | 2023/24 |
|---|------------|--------|------------|--------|------------|--------|---------|
| | Value | Status | Value | Status | Value | Status | Target |
| Fleet Services - % of LGV/ Minibuses/ Small Vans Vehicles under 5 years old | 67.66% | | 68.4% | | 72.5% | | 80% |
| Fleet Services - % of large HGV vehicles under 7 years old | 68.81% | | 68.81% | | 72.12% | | 80% |

Roads and Infrastructure

1. Customer - Roads

| Performance Indicator | Q1 2023/24 | | Q2 2023/24 | | Q3 2023/24 | | 2023/24 | |
|--|------------|------------|------------|----------|------------|--------|---------|--|
| | Value | Status | Value | Status | Value | Status | Target | |
| Total No. complaints received - Roads | 28 | | 17 | | 32 | | | |
| % of complaints resolved within timescale - Roads | 89.3% | \bigcirc | 88.2% | I | 84.4% | 0 | 75% | |
| % of complaints with at least one point upheld (stage 1 and 2) - Roads | 53.6% | | 29.4% | | 37.5% | | | |
| Total No. of lessons learnt identified (stage 1 and 2) - Roads | 3 | | 1 | | 1 | | | |

2. Processes - Roads

| Performance Indicator | Nov 2023 | | Dec 2023 | | Jan 2024 | | 2023/24 | |
|---|----------|--------|----------|--------|----------|--------|---------|--|
| | Value | Status | Value | Status | Value | Status | Target | |
| Percentage of all streetlight repairs completed within 7 days | 99.65% | ø | 92.89% | 0 | 88.14% | ø | 75% | |
| Number of Street Light Repairs completed within 7 days | 288 | | 183 | | 342 | 2 | | |
| Potholes Category 1 and 2 - % defects repaired within timescale | 100% | ø | 95.49% | Ø | 78.35% | | 95% | |
| Potholes Category 1 and 2 - No of defects repaired within timescale | 1.131 | | 720 | | 1,274 | | | |

| Performance Indicator | 2020/21 | | 2021/22 | | 2022/23 | | 2022/23 | |
|---|---------|----------|---------|---------|---------|----------|---------|--|
| | Value | Status | Value | Status | Value | Status | Target | |
| Percentage of A class roads that should be considered for maintenance treatment (3 year rolling survey) | 21.1% | 0 | 20.6% | 0 | 19.2% | I | 27.2% | |
| Percentage of B class roads that should be considered for maintenance treatment (3 year rolling survey) | 23.8% | 0 | 25.37% | 0 | 24.6% | 0 | 31.5% | |
| Percentage of C class roads that should be considered for maintenance treatment (3 year rolling survey) | 22.9% | I | 22.1% | | 18.3% | 0 | 33.7% | |

| Performance Indicator | 2020/21 | | 2021/22 | | 2022/23 | 2022/23 | |
|--|---------|--------|---------|--------|---------|----------|--------|
| | Value | Status | Value | Status | Value | Status | Target |
| Percentage of Unclassified roads that should be considered for maintenance treatment (3 year rolling survey) | 30.6% | 0 | 30.27% | 0 | 29.3% | I | 36.4% |

*Target reflects average national figure as reported in published LGBF data

3. Staff - Roads

| Performance Indicator | Q1 2023/24 | | Q2 2023/24 | | Q3 2023/24 | | 2023/2024 |
|--|------------|--------|------------|--------|------------|--------|-----------|
| | Value | Status | Value | Status | Value | Status | Target |
| Accidents - Reportable - Employees (No in Quarter - Roads) | 1 | | 1 | | 0 | | |
| Accidents - Non-Reportable - Employees (No in Quarter - Roads) | 1 | | 2 | | 1 | | |

| Performance Indicator | Nov 2023 | | Dec 2023 | | Jan 2024 | 2023/24 | |
|--|----------|--------|----------|--------|----------|---------|--------|
| | Value | Status | Value | Status | Value | Status | Target |
| Sickness Absence - Average Number of Days Lost - Roads | 13.5 | | 13.2 | • | 13.0 | | 10 |
| Establishment actual FTE | 162.19 | | 161.19 | | 159.59 | | |

4. Finance & Controls - Roads

| Performance Indicator | Nov 2023 | | Dec 2023 | | Jan 2024 | 2023/24 | |
|-------------------------------------|----------|---------|----------|--------|----------|---------|--------|
| | Value | Status | Value | Status | Value | Status | Target |
| Staff Costs - % Spend to Date (FYB) | 63.6% | | 77.4% | Ø | 80.7% | Ø | 100% |

Waste Services

1. Customer - Waste

| Performance Indicator | Q1 2023/24 | | Q2 2023/24 | | Q3 2023/24 | | 2023/24 | |
|--|------------|----------|------------|------------|------------|--------|---------|--|
| | Value | Status | Value | Status | Value | Status | Target | |
| Total No. complaints received - Waste | 42 | | 58 | | 92 | | | |
| % of complaints resolved within timescale - Waste | 78.6% | I | 93.1% | \bigcirc | 95.7% | 0 | 75% | |
| % of complaints with at least one point upheld (stage 1 and 2) - Waste | 66.7% | | 56.9% | | 75% | | | |
| Total No. of lessons learnt identified (stage 1 and 2) - Waste | 0 | | 0 | | 0 | | | |

| Performance Indicator | 2020/21 | | 2021/22 | | 2022/23 | 2022/23 | |
|---|---------|----------|---------|--------|---------|----------|--------|
| | Value | Status | Value | Status | Value | Status | Target |
| *% of adults satisfied with refuse collection | 82.03% | I | 83.3% | ٥ | 86.3% | I | 78% |

*Target reflects average national figure as reported in published LGBF data

2. Processes – Waste

| Porformance Indicator | | Q1 2023/24 | | Q2 2023/24 | | Q3 2023/24 | |
|---|-------|------------|-------|------------|--------|------------|--------|
| Performance Indicator | Value | Status | Value | Status | Value | Status | Target |
| *% Waste diverted from Landfill | 61.4% | | 72.8% | | 87.7%% | Ø | 85% |
| *Percentage of Household Waste Recycled/Composted | 40.1% | | 41.6% | | 42.9% | | 50% |

*% Waste diverted from Landfill/% Household Waste Recycled/Composted – These figures are intended and used for internal monitoring only and are based on a rolling 12-month period.

Recycling and Diversion rate for rolling 12 months Jan 2023 - Dec 2023

| Description | Tonnage (T) | Percentage | Target |
|--|-------------|------------|--------|
| Recycled | 35472 | 42.9% | 50% |
| EFW | 37029 | 44.8% | |
| Total Waste diverted from landfill (= Recycled + EfW) | 72501 | 87.7% | 85% |
| Landfilled | 10133 | 12.3% | |
| Total household waste | 82635 | 100% | |

3. Staff – Waste

| Performance Indicator | Q1 2023/24 | | Q2 2023/24 | | Q3 2023/24 | | 2023/24 |
|--|------------|--------|------------|--------|------------|--------|---------|
| | Value | Status | Value | Status | Value | Status | Target |
| Accidents - Reportable - Employees (No in Quarter - Waste) | 0 | | 1 | | 0 | | |
| Accidents - Non-Reportable - Employees (No in Quarter - Waste) | 2 | | 3 | | 12 | | |

| | | Nov 2023 | | Dec 2023 | | Jan 2024 | |
|--|--------|----------|--------|----------|--------|----------|--------|
| Performance Indicator | Value | Status | Value | Status | Value | Status | Target |
| Sickness Absence - Average Number of Days Lost - Waste | 14.1 | • | 13.6 | • | 12.9 | | 10 |
| Establishment actual FTE | 186.34 | | 187.12 | | 187.05 | | |

4. Finance & Controls – Waste

| | | Aug 2023 | | Sep 2023 | | Oct 2023 | |
|-------------------------------------|-------|----------|-------|------------|-------|----------|--------|
| Performance Indicator | Value | Status | Value | Status | Value | Status | Target |
| Staff Costs - % Spend to Date (FYB) | 42.5% | 0 | 50.9% | \bigcirc | 59.6% | | 100% |

Strategic Place Planning

Climate and Sustainability Policy Carbon Budget

| Performance Indicator | | | | | |
|--|---|---------------|---------------|--------------|--------------------------------|
| We will remain within the annual maximum cap of carbo | on emissions (tCO2e)* | | | | |
| Carbon Budget 2023/24 | | | Q2 Status | Q3 Status | Cap 23/24 tCO2e |
| Maximum cap on total Council carbon emissions (tCO2 | e)* 2023-24 | | | | 26,474 |
| Maximum cap on total Council carbon emissions (tCO2 | e)* 2023-24 (including district heating) | | | | |
| Emissions tCO2e - scope 1 & 2 | | Q1 Status | Q2 Status | Q3 Status | Indicative cap on emissions |
| Council Buildings (energy) | | | | | 19,155 |
| Fleet assets (vehicle & plant) | | | | | 3,582 |
| Emissions tCO2e - scope 3 | | Q1 Status | Q2 Status | Q3 Status | Indicative cap on emissions |
| Water | | | | | 125 |
| Staff travel - grey fleet | | | | | 192 |
| Within the maximum cap in emissions | Within 10% exceedance of maximum cap | Over 10% e | xceedance o | of maximum | п сар |
| heating); water; fleet assets (vehicle and plant); street lightin | or internal monitoring. Total Council emissions are from sound ng; internal waste; homeworking. Provisional data may not be ation and monitoring are taking place as part of work to matu | e complete ar | nd include so | me informa | |
| district heating data (included from 2022/23) may excee When this is broken down, quarter 1-3 provisional data by e • Total emissions from buildings (energy - electricity, gas, | mission source indicates: oil, district heating) are just below the reduction trajectory. g the reduction trajectory. Further analysis of fleet data is tal | | total Counci | l emissions | tCO2e including |

I otal emissions for water are within the reduction trajectory.
Emissions from staff travel (grey fleet) are just below the reduction trajectory.
*tCO2e - tonnes of carbon dioxide equivalent

Traffic Light Icons Used

| \bigcirc | On target or within 5% of target |
|------------|---|
| | Within 5% - 20% of target and being monitored |
| | More than 20% below target and being actively pursued |
| | Data only – target not appropriate |